

**Intent**

Identifies, records, analyzes, and manages potential risks or opportunities.

Value

Mitigates adverse impacts or capitalizes on positive impacts to increase the likelihood of meeting objectives.

Level 1

RSK 1.1 Identify and record risks or opportunities and keep them updated.

Level 2

RSK 2.1 Analyze identified risks or opportunities.

RSK 2.2 Monitor identified risks or opportunities and communicate status to affected stakeholders.

Level 3

RSK 3.1 Identify and use risk or opportunity categories.

RSK 3.2 Define and use parameters for risk or opportunity analysis and handling.

RSK 3.3 Develop and keep updated a risk or opportunity management strategy.

RSK 3.4 Develop and keep updated risk or opportunity management plans.

RSK 3.5 Manage risks or opportunities by implementing planned risk or opportunity management activities.



**Intent**

Develops the process assets necessary to perform the work and keeps them updated.

Value

Provides a capability to understand and repeat successful performance.

Level 1

PAD 1.1 Develop process assets to perform the work.

Level 2

PAD 2.1 Determine what process assets will be needed to perform the work.

PAD 2.2 Develop, buy, or reuse process assets.

PAD 2.3 Make processes and assets available.

Level 3

PAD 3.1 Develop, keep updated, and follow a strategy for building and updating process assets.

PAD 3.2 Develop, record, and keep updated a process architecture that describes the structure of the organization's processes and process assets.

PAD 3.3 Develop, keep updated, and make the organization's processes and assets available for use in a process asset library.

PAD 3.4 Develop, keep updated, and use tailoring criteria and guidelines for the set of standard processes and assets.

PAD 3.5 Develop, keep updated, and make work environment standards available for use.

PAD 3.6 Develop, keep updated, and make organizational measurement and analysis standards available for use.



**Intent**

Provides an understanding of the project progress so appropriate corrective actions can be taken when performance deviates significantly from plans.

Value

Increases the probability of meeting objectives by taking early actions to adjust for significant performance deviations.

Level 1

- MC 1.1 Record task completions.
- MC 1.2 Identify and resolve issues.

Level 2

- MC 2.1 Track actual results against estimates for size, effort, schedule, resources, knowledge and skills, and budget.
- MC 2.2 Track the involvement of identified stakeholders and commitments.
- MC 2.3 Monitor the transition to operations and support.
- MC 2.4 Take corrective actions when actual results differ significantly from planned results and manage to closure.

Level 3

- MC 3.1 Manage the project using the project plan and the project process.
- MC 3.2 Manage critical dependencies and activities.
- MC 3.3 Monitor the work environment to identify issues.
- MC 3.4 Manage and resolve issues with affected stakeholders.

